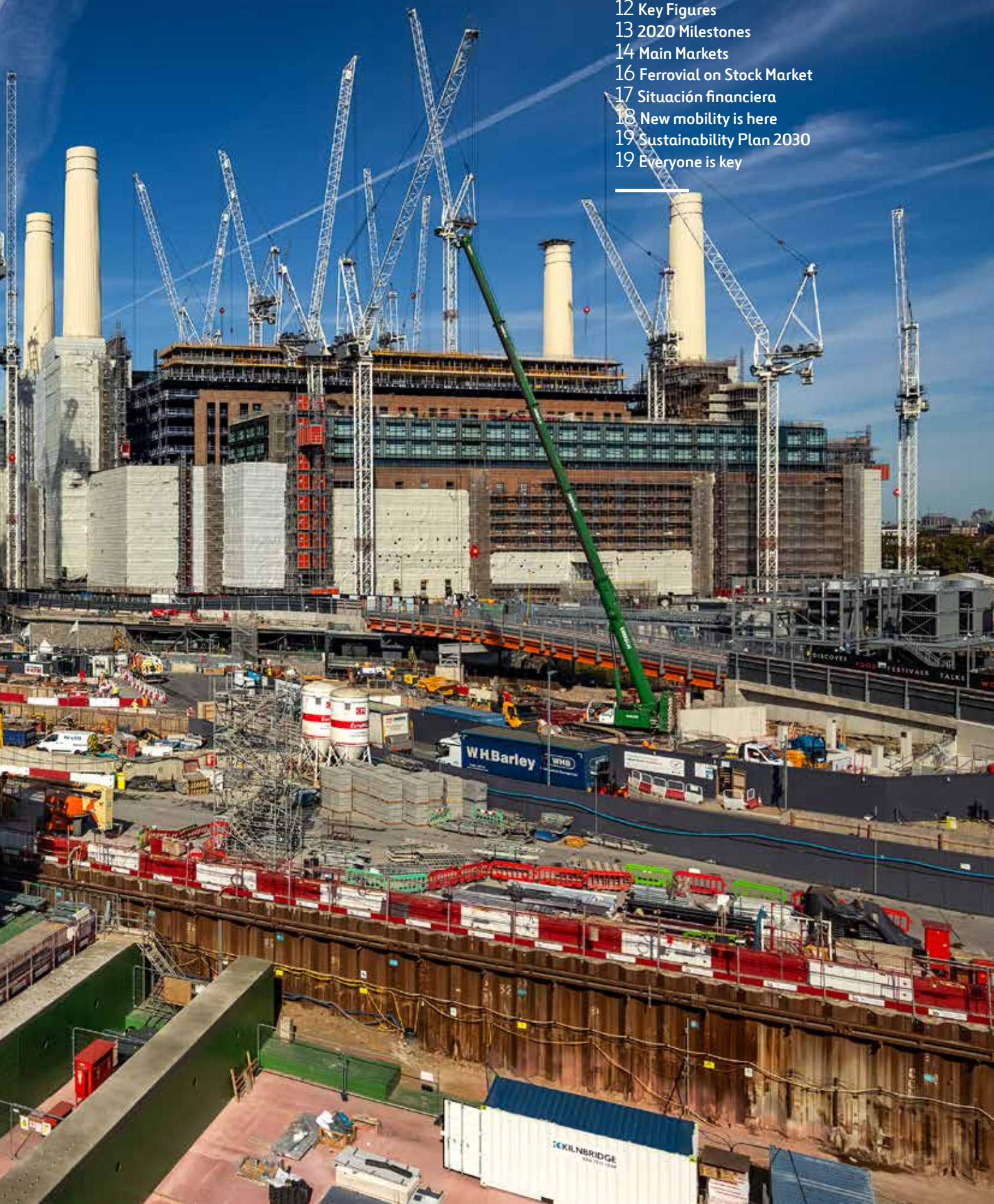


1.1

IN 2 MINUTES

- 12 Key Figures
 - 13 2020 Milestones
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 - 16 Ferrovial on Stock Market
 - 17 Situación financiera
 - 18 New mobility is here
 - 19 Sustainability Plan 2030
 - 19 Everyone is key
-



IN 2 MINUTES

KEY FIGURES

LIQUIDITY (M€)

7,964

ex-infrastructures.
Including available liquidity lines
(1.333 M€)

NET CASH (M€)

1,991

ex-infrastructures.
Including net cash from Services (216 M€)

WORKFORCE AT YEAR-END*

80,119
2020

92,113
2019

*at December 31, 2020

REVENUES* (M€)

6,341

2020

6,054

2019

+4.7%

compared to 2019

CAPITALIZATION (M€)

16,564

-16.20%

compared to 2019

TOTAL TAX* (M€)

1,785

*Accrued, paid and collected in 2020

CO₂ EMISSIONS

scope 1&2 tCO₂ eq/M€

-56%

in relative terms compared to 2009

* Figures excluding Services, classified as discontinued operations.

FREQUENCY INDEX⁽¹⁾

-11.0%

compared to 2019

BENEFICIARIES OF COMMUNITY PROJECTS

229,639

beneficiaries from the
Stronger Together, Social
Infrastructures and others Programs



Our 2020
summary

OPERATING CASH FLOW* (M€) (BEFORE TAX)

839

ex-infrastructures

501

in divestment

(1) Year-on-year change in the index giving the number of accidents occurring during working hours that lead to days lost, for every million hours worked. Does not include contractors.

IN 2 MINUTES

MILESTONES 2020



FerroNews 2020

January

Approval of the HORIZON 24 Strategic Plan

February

Ferrovial achieves net profit of 268 million euros, improving its results in 2019

Heathrow is now carbon neutral and commits to full emission reductions by mid-2030

May

650 million euros 6 year bond issue with an annual coupon of 1.382%.

Ferrovial Agroman changes its name to Ferrovial Construction

April

"Ferrovial Juntos COVID-19" fund set up

Ferrovial to participate in the design and development of the British HS2 high-speed line

March

Webber awarded contracts in Texas for 655 million dollars

Performance of critical and essential services during COVID-19 crisis

June

Award of the 301 million dollar reconstruction of the Texan highway SL12

Sale of Broadspectrum to Ventia for 465 million Australian dollars

130 million euros 6 year bond issue with an annual coupon of 1.382%

July

"Ferrovial Juntos COVID-19" fund donates 8.7 million euros for health equipment, research and social aid

433 million euro contract awarded for reconstruction of Warsaw West rail station

Sale of 5% stake in Budimex for 58 million euros

October

First company to certify its SDG strategy with AENOR (Spanish Standards and Certification Association)

Award of the 70 million dollar expansion and renovation of FM 1960 in Houston

September

Sale of the shareholding in Norte Litoral and Via do Infante for 171 million euros

622 million dollars refinancing of the LBJ Expressway in Texas

August

Named most sustainable company at the World Finance Sustainability Awards 2020

Webber awarded its first bidding project in Atlanta

November

Presence in the DJSI World and Europe sustainability indexes for the 19th year

Increase in shareholding of I-77 to 65.1%

500 million euro 8 year bond issue with an annual coupon of 0.54%

December

CDP includes Ferrovial on its "A List" for its actions to combat climate change

Agreement with HyperloopTT to explore projects in the US

First dividend distribution of the LBJ highway for 229 million dollar

IN 2 MINUTES

MAIN MARKETS*

USA:

2,340 M€

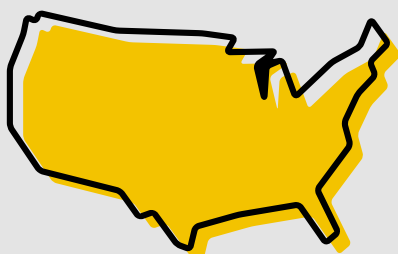
REVENUES

108 M€

EBITDA

5,946

WORKFORCE



CANADA:

272 M€

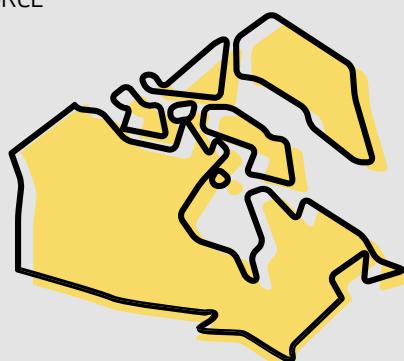
REVENUES

205 M€

EBITDA

783

WORKFORCE



POLAND:

1,877 M€

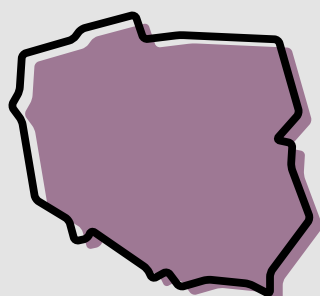
REVENUES

194 M€

EBITDA

6,368

WORKFORCE



UNITED KINGDOM:

818 M€

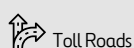
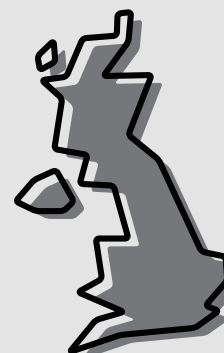
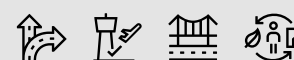
REVENUES

86 M€

EBITDA

15,245

WORKFORCE



* Figures by proportional integration. Financial data do not include Services (discontinued operations).

SPAIN:

936 M€

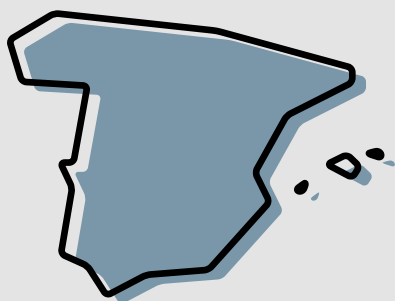
REVENUES

33 M€

EBITDA

42,892

WORKFORCE



REVENUES

11%

Other

37%

USA and Canada

27%

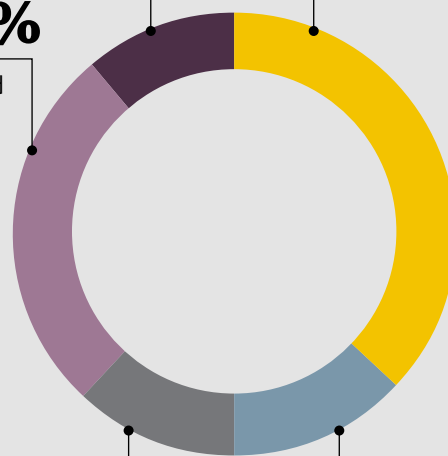
Poland

12%

United Kingdom

13%

Spain



LATIN AMERICA:

198 M€

REVENUES

29 M€

EBITDA

4,732

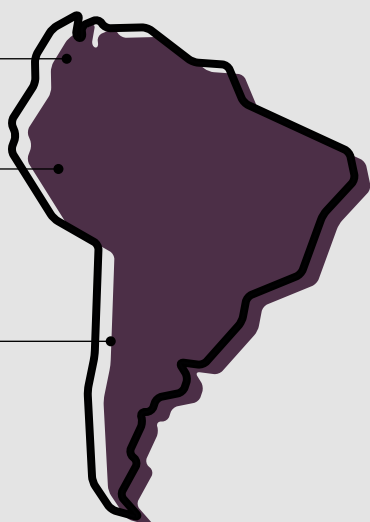
WORKFORCE



Colombia

Peru

Chile



ANALYSTS' ASSESSMENT

3%

Poland

1%

Others

7%

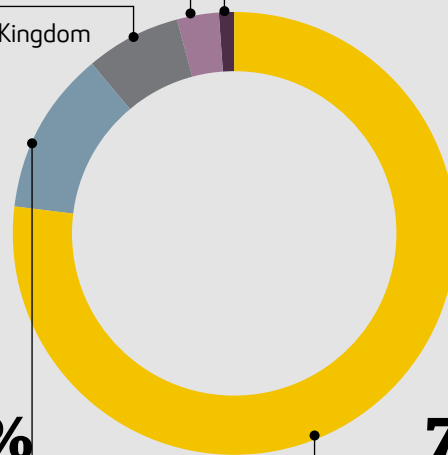
United Kingdom

12%

Spain

77%

USA and Canada

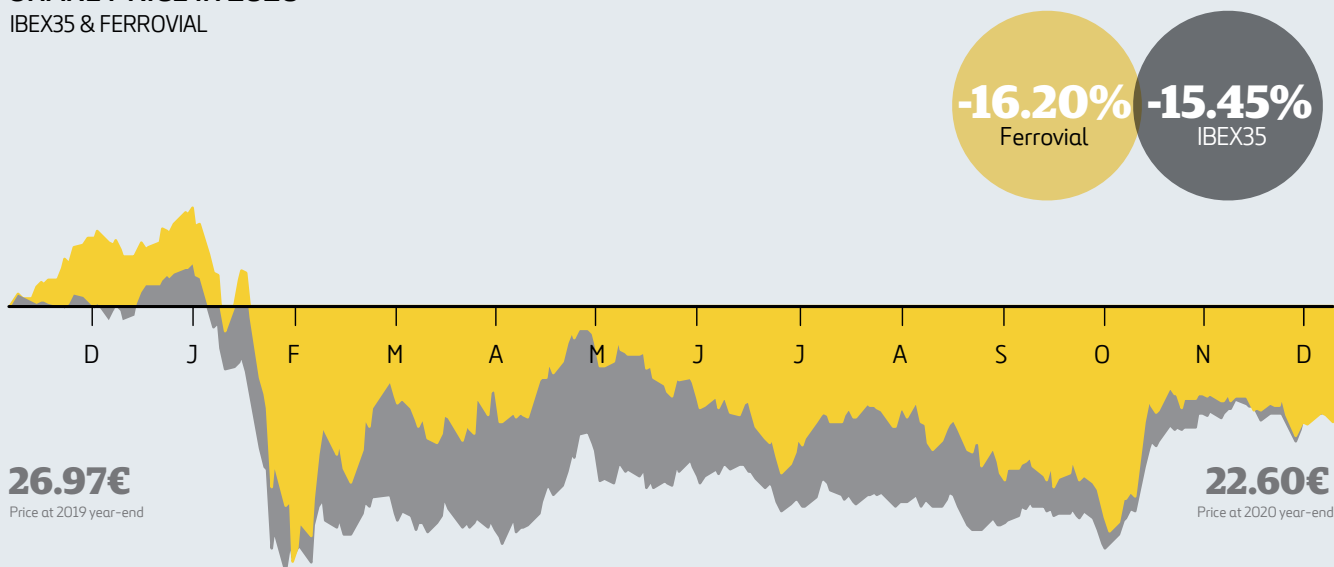


IN 2 MINUTES

FERROVIAL ON THE STOCK MARKET

SHARE PRICE IN 2020

IBEX35 & FERROVIAL



HISTORICAL SHARE DATA

	2020	2019	2018
CLOSING PRICE (€)	22.60	26.97	17.70
MAX. (€)	30.45	27.21	19.78
MIN. (€)	17.49	17.71	16.20
VWAP (€)	23.66	23.15	17.86
AVERAGE DAILY CASH (M€)	46.86	47.05	27.39
AVERAGE DAILY VOLUME (M SHARES)	1.97	2.02	1.54
NUMBER OF SHARES (M SHARES)	732.90	735.22	738.46
CAPITALIZATION (M€)	16,564	19,829	13,067

CAPITALIZATION (M€)

16,564

TOTAL SHAREHOLDER RETURN (TSR)

-14.2%

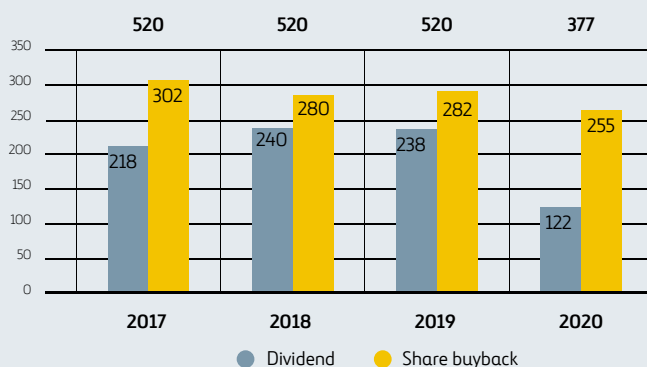
CREDIT RATING

BBB

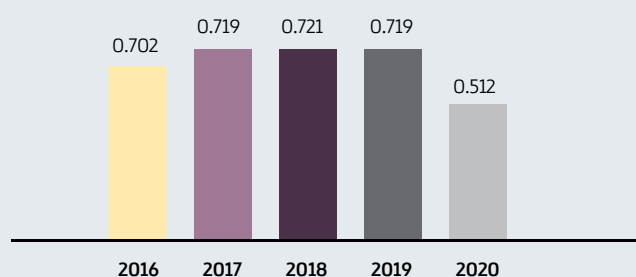
S&P AND FITCH

* Stockholder Return (TSR): total increase/decrease in the share price during the period, plus other payments such as where the company purchases the share subscription rights delivered to stockholders.

SHAREHOLDER REMUNERATION (M€)



SCRIP DIVIDEND*



*Sum of the two scrip dividends paid in the year (committed purchase price of the rights by Ferrovial).

ANALYSTS' RECOMMENDATION

18 analysts covered Ferrovial as of December 31.



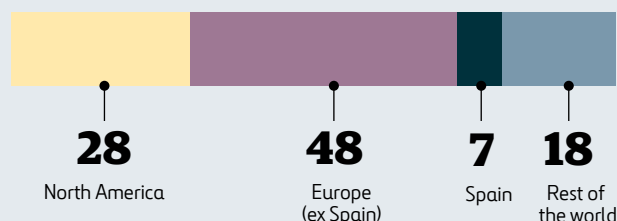
TARGET PRICE

26.29€

CONTACT WITH THE MARKET

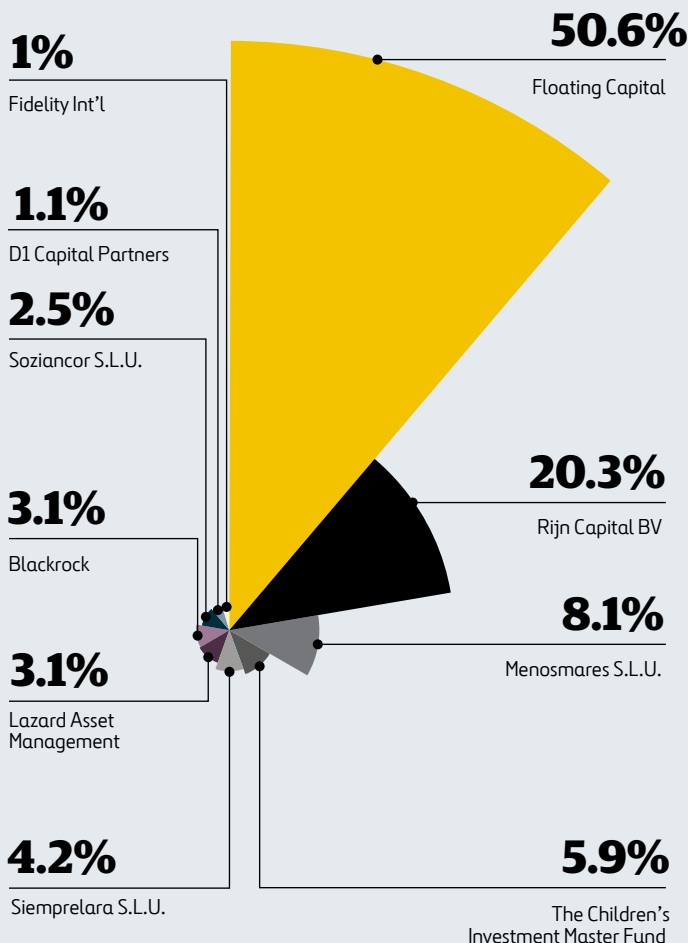
Around 140 meetings, mostly calls, 29 roadshows, mainly in virtual format, with around 900 investors.

INSTITUTIONAL INVESTORS (%)*



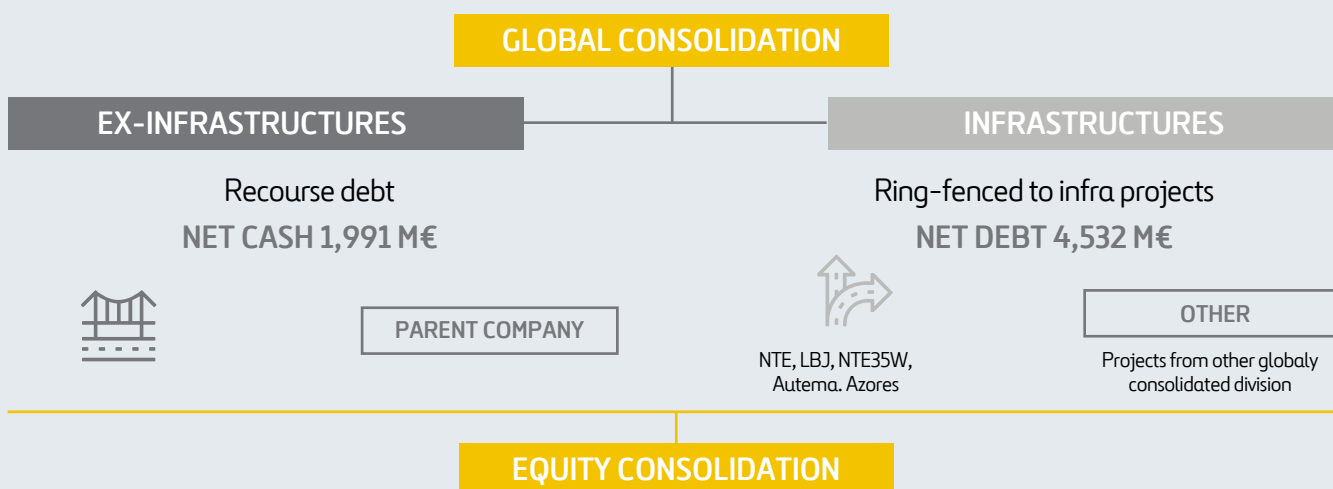
*Source: CMiZi (October 2020)

SHAREHOLDER'S STRUCTURE*



*Source: CNMV (December 2020)

FINANCIAL SITUATION



407 ETR
Express Toll Routes
43.23%
Stake

Heathrow
25%
Stake

Aberdeen International Airport
50%
Stake

GLASGOW AIRPORT
50%
Stake

SOU Southampton Airport
50%
Stake

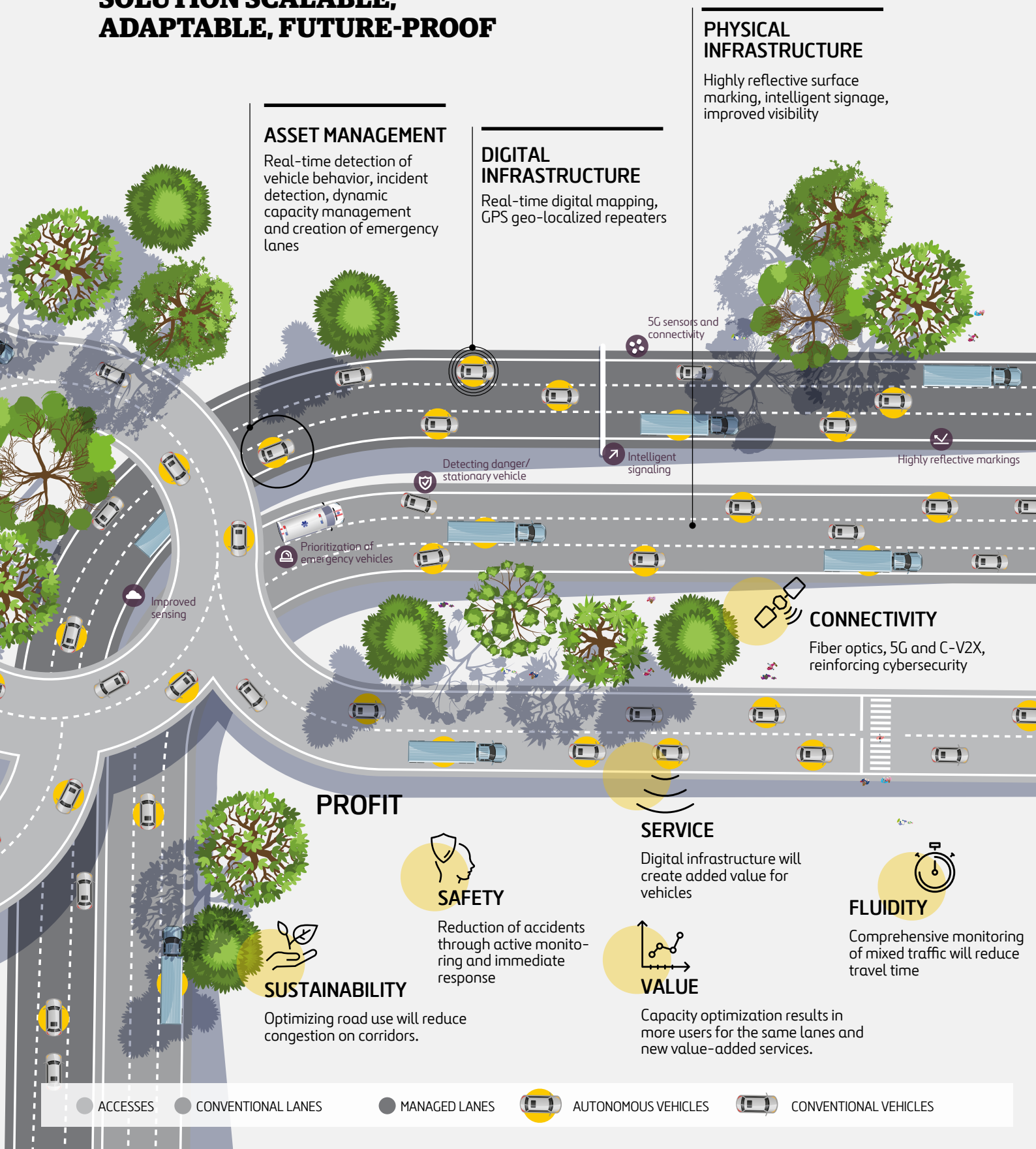
*Includes Services net cash position (216 M€)

IN 2 MINUTES

NEW MOBILITY IS HERE

New era of mobility will be marked by connectivity, automation and vehicles onboard service. Connected infrastructures are crucial. Ferrovial is driving AIVIA, a new concept to develop and deliver safe and sustainable corridors for mixed traffic, improving services and the user experience.

SOLUTION SCALABLE, ADAPTABLE, FUTURE-PROOF



IN 2 MINUTES

Health, Safety and Wellbeing

EVERYONE IS KEY

Ferrovial has approved a Health, Safety and Wellbeing Strategy, following the Horizon 24 Plan. People are fundamental to ensure that the company operates in a safe and healthy work environment.

THE OBJECTIVE:

"We all have an essential role to play in creating safer workplaces, where we protect each other"

PLAN ELEMENTS



LEADER

- Building on successes
- Developing excellence
- Learning from each other

COMPETITION

- Training
- Empowerment
- Delivery



RESILIENCE

- Focus on situations of high potential risk for serious injury, fatality or other casualties
- Risk management

COMMITMENT

- Communication
- Access to information
- Knowledge exchange



EXPECTATIONS OF THE PLAN

1.

Rewarding success

2.

Empowering people

3.

Intolerance of incidents

4.

Culture of innovation and learning

5.

Giving a voice to all

6.

Risk Management

SUSTAINABILITY PLAN 2030

Framed within the Horizon 24 Plan, the sustainability plan establishes a commitment to the Sustainable Development Goals (SDG) and an ambitious target for carbon reduction, while building a portfolio of business solutions for a sustainable economy.

ESG CRITERIA



SOCIAL

- Equal opportunities
- Local talent
- Health and wellbeing
- Workforce safety
- Investment in the community



GOVERNANCE

- Good Governance
- Sustainability in Governance



ENVIRONMENT

- Climate strategy
- Water Footprint
- Biodiversity
- Circular economy
- Sustainable mobility
- Innovation

STRATEGY

1.

Progress with perspective

2.

Horizon 24

3.

Sustainable Infrastructure

4.

Descarbonizing

5.

For a world on the move

6.

ODS alignment

