

IN 2 MINUTES

# KEY FIGURES

## LIQUIDITY (M€)

**7,964**

ex-infrastructures.  
Including available liquidity lines  
(1.333 M€)

## NET CASH (M€)

**1,991**

ex-infrastructures.  
Including net cash from Services (216 M€)

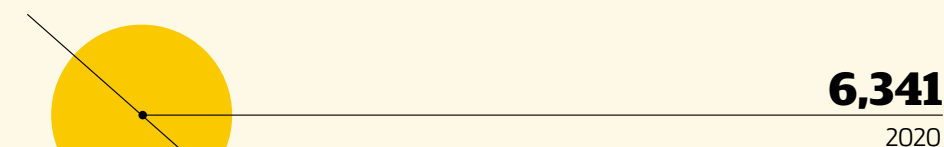
## WORKFORCE AT YEAR-END\*

**80,119**  
2020

**92,113**  
2019

\*at December 31, 2020

## REVENUES\* (M€)



**+4.7%**

compared to 2019

## CAPITALIZATION (M€)

**16,564**

**-16.20%**

compared to 2019

## TOTAL TAX\* (M€)

**1,785**

\*Accrued, paid and collected in 2020

## CO<sub>2</sub> EMISSIONS scope 1&2 tCO<sub>2</sub> eq/M€

**-56%**

in relative terms compared to 2009

\* Figures excluding Services, classified as discontinued operations.

## FREQUENCY INDEX<sup>(1)</sup>

**-11.0%**

compared to 2019

## BENEFICIARIES OF COMMUNITY PROJECTS

**229,639**

beneficiaries from the  
Stronger Together, Social  
Infrastructures and others Programs



Our 2020  
summary

## OPERATING CASH FLOW\* (M€) (BEFORE TAX)

**839**

ex-infrastructures

**501**

in divestment

(1) Year-on-year change in the index giving the number of accidents occurring during working hours that lead to days lost, for every million hours worked. Does not include contractors.